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United Nations Children's Fund
Executive Board

Compendium of decisions adopted by the Executive Board in 2017

Decision		*Page*
First regular session, 7-8 February 2017		
2017/1	Country programme documents	2
2017/2	Private Fundraising and Partnerships: 2017 workplan and proposed budget	2
2017/3	Updated road map to and outline of the UNICEF Strategic Plan, 2018-2021	3
2017/4	UNICEF financial report and audited financial statements for the year ended 31 December 2015 and report of the Board of Auditors	4
Annual session, 13-15 June 2017		
2017/5	Country programme documents	4
2017/7	Annual report for 2016 of the Executive Director of UNICEF	5
2017/8	UNICEF Strategic Plan, 2018-2021, draft for review	5
2017/9	Evaluation reports, and management perspective and response	6
2017/10	Internal Audit and Investigations	7
Second regular session, 12-15 September 2017		
2017/11	Country programme documents	8
2017/12	Extensions of ongoing country programmes	9
2017/13	UNICEF Strategic Plan, 2018-2021	9
2017/14	UNICEF integrated budget, 2018-2021	10
2017/15	Proposed programme of work for the Executive Board sessions in 2018	12
2017/16	Private Fundraising and Partnerships: financial report for the year ended 31 December 2016	14
2017/17	Evaluation reports and management responses	15

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First regular session

2017/1
Country programme documents

The Executive Board

1. *Takes note* that the country programme documents, including aggregate indicative budgets, for Botswana (E/ICEF/2017/P/L.1) and Haiti (E/ICEF/2017/P/L.2) were made available to Member States for their comments and input from 14 November to 2 December 2016, in accordance with Executive Board decision 2014/1 on modifications to procedures for consideration and approval of country programme documentation;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents, including aggregate indicative budgets, for Botswana (E/ICEF/2017/P/L.1) and Haiti (E/ICEF/2017/P/L.2).

First regular session
7 February 2017

2017/2
Private Fundraising and Partnerships: 2017 workplan and proposed budget

A. Private Fundraising and Partnerships budgeted expenses for the 2017 fiscal year (special purpose)

The Executive Board

1. Approves for the fiscal year 2017 (1 January to 31 December) budgeted special purpose expenses of $161.3 million, as detailed in the table below.

(millions of United States dollars)	
Investment fund costs funded by special purpose regular resources	70.0
Other private sector fundraising costs funded by special purpose regular resources	46.0
Total private sector fundraising and partnerships costs funded by special purpose regular resources	**116.0**
Private sector fundraising and partnerships costs funded by special purpose other resources	**45.3**
Total special purpose expenses	**161.3**

2. *Authorizes* UNICEF

(a) To incur expenses, as summarized in column II of table 2 of document E/ICEF/2017/AB/L.1, and to decrease or increase expenses, up to the levels indicated in columns I and III of the same table, should the apparent revenue from fundraising decrease or increase to the levels indicated in columns I and III;

(b) To redeploy resources between the various regular resources budget lines (as detailed in paragraph 1), up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2017 approved workplan.

B. Budgeted revenue for the year 2017

The Executive Board

1. *Notes* that, for the period 1 January to 31 December 2017, Private Fundraising and Partnerships revenue is budgeted at $1.49 billion, as shown in column II of table 2 in document E/ICEF/2017/AB/L.1.

C. Policy issues

The Executive Board

1. *Approves* the allocation of investment funds amounting to $70 million for 2017;

2. *Approves* an interim one-month allocation for January 2018 of $11.6 million (or 10 per cent of the special purpose regular resources allocation of $116 million), to be absorbed in the annual Private Fundraising and Partnerships budget for 2018.

First regular session
8 February 2017

2017/3
Updated road map to and outline of the UNICEF Strategic Plan, 2018-2021

The Executive Board

1. *Welcomes* the preparatory work done and the various informal meetings with the Executive Board on the process of elaboration of the UNICEF Strategic Plan, 2018-2021;

2. *Requests* UNICEF to engage constructively with the United Nations Population Fund (UNFPA), the United Nations Development Programme (UNDP) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) to ensure a coherent approach of the four strategic plans (UNDP, UNFPA, UNICEF, UN-Women);

3. *Also requests* UNICEF, in line with General Assembly resolution 71/243 of 21 December 2016 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system, to elaborate in its strategic plan on how it plans to engage in coherent and integrated support, as called for in the 2030 Agenda for Sustainable Development, and in this regard, further requests UNICEF to work collaboratively with UNFPA, UNDP and UN-Women on the development of a specific chapter in its strategic plan outlining a

common approach in supporting Member States towards the implementation of the 2030 Agenda, in accordance with each entity's mandate;

4. *Encourages* UNICEF to collaborate with UNFPA, UNDP and UN-Women to continue to harmonize their approaches to results reporting on their strategic plans, which, inter alia, will help to capture their contributions to collective outcomes;

5. *Requests* UNICEF to provide all relevant documents at least 10 days prior to any consultation.

First regular session
8 February 2017

2017/4
UNICEF financial report and audited financial statements for the year ended 31 December 2015 and report of the Board of Auditors

The Executive Board

1. *Takes note* of the report of the Board of Auditors for the financial period that ended on 31 December 2015 (A/71/5/Add.3), as well as recommendations from prior years;

2. *Notes* the 2015 unqualified audit opinions issued by the United Nations Board of Auditors for UNICEF;

3. *Encourages* UNICEF to prioritize the implementation of the eight main audit recommendations identified by the Board of Auditors for the year ended 31 December 2015;

4. *Also encourages* UNICEF to continue to strengthen risk management and the implementation of the Harmonized Approach to Cash Transfers, and to improve the timeliness of monitoring and evaluation, as identified by the Board of Auditors;

5. *Further encourages* UNICEF to fully address the 14 outstanding recommendations from the 2014 report of the Board of Auditors.

First regular session
8 February 2017

Annual session

2017/5
Country programme documents

The Executive Board

1. *Takes note* that the country programme document, including aggregate indicative budget, for Cameroon (E/ICEF/2017/P/L.3) was made available to Member States for their comments and input from 20 March to 7 April 2017, in accordance with Executive Board decision 2014/1 on modifications to procedures for consideration and approval of country programme documentation;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme document, including aggregate indicative budget, for Cameroon (E/ICEF/2017/P/L.3).

Annual session
13 June 2017

2017/7
Annual report for 2016 of the Executive Director of UNICEF

The Executive Board

1. *Takes note* of the annual report of the Executive Director of UNICEF: performance and results for 2016, including a report on the implementation of the quadrennial comprehensive policy review and the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2014-2017 (E/ICEF/2017/6 and Add.1);

2. *Also takes note* of the UNICEF report on the recommendations of the Joint Inspection Unit (E/ICEF/2017/8);

3. *Requests* UNICEF to incorporate the lessons learned from the relevant analyses of performance under the Strategic Plan, 2014-2017, including the United Nations Children's Fund (UNICEF): Review of development effectiveness, 2012-2015 and management response in the formulation of the Strategic Plan, 2018-2021, and urges UNICEF to strengthen outputs and outcome and impact indicators in consultation with programme implementing units in the organization;

4. *Recalls* decision 2013/5 in which the Executive Board requested UNICEF to recommend adjustments to the approved cost-recovery rates, as required, to be presented at the annual session 2016 of the Executive Board, notes that this process has been delayed and requests UNICEF, together with the United Nations Development Programme (UNDP), the United Nations Population Fund (UNFPA) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women), to continue the consultations with Member States with regard to the cost-recovery policy and to present evidence-based proposals for harmonized cost-recovery policies of UNDP, UNFPA, UN-Women and UNICEF, with adjustments if required, for consideration by the respective Executive Boards no later than their annual sessions in 2018;

5. *Emphasizes* the need for UNICEF to continue to improve transparency in the use of resources to achieve programme results and to enhance organizational effectiveness and efficiency, and requests UNICEF to present in its future financial planning and reports a higher level of detail on the way that regular (core) resources are attributed and used, inter alia, with regard to financial breakdowns across budget areas, including staff costs;

6. *Decides* to transmit the above-mentioned reports to the Economic and Social Council, along with a summary of the comments and guidance of the Executive Board.

Annual session
15 June 2017

2017/8
UNICEF Strategic Plan, 2018-2021, draft for review

The Executive Board

1. *Takes note* of the UNICEF Strategic Plan, 2018-2021, draft for review, and encourages the timely elaboration and consideration of all its components/chapters and related documents, such as the integrated budget, 2018-2021, results framework, theory of change, Gender Action Plan, 2018-2021 and cost-recovery policies, in conjunction with the Strategic Plan, in line with the quadrennial comprehensive policy review of operational activities for development of the United Nations system (QCPR) and the 2030 Agenda for Sustainable Development;

2. *Requests* UNICEF to work closely with the United Nations Development Programme, the United Nations Population Fund and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) in line with the QCPR on identifying common measurable indicators for shared areas of collaborative advantage, which are spelled out in the Strategic Plan, including its common chapter;

3. *Also requests* UNICEF to present, in the next version of the draft: (a) a further elaboration of the operationalization of the concept of "leaving no one behind", within its mandate and taking into account its comparative advantages, in particular with regard to the building, development and strengthening of national capacities as defined in the QCPR, in line with national development, policies, plans, priorities and needs; (b) a further clarification of the concerted efforts to mainstream gender equality and address disability and to strengthen the relevant institutional and country capacities in order to ensure efficient and effective results; (c) a concrete narrative on the approach of UNICEF to humanitarian assistance, including its efforts to increase coherence and complementarity with its development work, in relevant contexts, reflecting lessons learned from the Strategic Plan, 2014-2017, and to reflect this narrative in the results framework and in the theory of change; and (d) a clearer theory of change, from outputs to outcomes, reflecting common United Nations Development Group guidelines and terminology on results-based management;

4. *Further requests* UNICEF to incorporate relevant lessons learned from the integrated budget, 2014-2017, inter alia, with regard to results-based budgeting, in the preparation of the integrated budget, 2018-2021;

5. *Requests* that UNICEF continue to provide in a timely manner the draft integrated budget for consideration by Member States, including all relevant funding sources.

Annual session
15 June 2017

2017/9
Evaluation reports, and management perspective and response

The Executive Board

1. *Takes note* of the annual report for 2016 on the evaluation function in UNICEF (E/ICEF/2017/11);

2. *Encourages* UNICEF to continue its ongoing internal capacity-building activities addressing gaps in the evaluation coverage of humanitarian assistance, in accordance with its mandate, and to take further steps to address shortcomings

related to evaluation coverage of cross-cutting priorities, including gender equality, and also to strengthen impact-level evaluations;

3. *Welcomes* the focus of UNICEF on meeting the target to spend 1 per cent of resources allocated to evaluation, but is concerned that this goal was not met in 2015 or 2016, and therefore requests UNICEF to present plans towards meeting it;

4. *Requests* that updates on these issues be provided at the annual session of the UNICEF Executive Board in 2018;

5. *Takes note* of the United Nations Children's Fund (UNICEF): Review of development effectiveness, 2012-2015, looks forward to the implementation of the actions described in the management response and requests an update on the implementation of the recommendations of the review at the annual session of the UNICEF Executive Board in 2018;

6. *Requests* UNICEF to further advance collaboration and joint evaluation work with other United Nations entities, especially United Nations funds and programmes.

Annual session
14 June 2017

2017/10
Internal Audit and Investigations

The Executive Board

1. *Takes note* of the UNICEF Office of Internal Audit and Investigations 2016 annual report to the Executive Board (E/ICEF/2017/AB/L.2) and, in particular, the overall opinion on the adequacy of the organization's framework of governance, risk management and control, and asks the Office to provide further supporting analysis for such opinions in future annual reports;

2. *Welcomes* the reflection the Office has been giving to its strategic direction and its intention to enhance its focus on key risks and issues, including fraud-risk management;

3. *Looks forward* to the implementation of the actions described in the management response and requests an update on the implementation of the recommendations at the annual session of the UNICEF Executive Board in 2018;

4. *Takes note* of the recommendations made to management by the Audit Advisory Committee, urges the Executive Director to ensure that UNICEF managers have a clear understanding of the Committee's role and appreciates management's commitment to consider all recommendations made by the Committee;

5. *Expresses concern* about areas of risk consistently identified in the audit reports, namely, results-based management, governance and accountability and supply and logistics, and urges management to prioritize the implementation of actions that address these recurring identified risks;

6. *Welcomes* the steady decline of actions outstanding for more than 18 months;

7. *Also welcomes* the intention of UNICEF to finalize and implement an enhanced anti-fraud strategy as part of its response to the recommendations of the report of

the Joint Inspection Unit of the United Nations system on fraud prevention, detection and response, and requests that UNICEF report to the Executive Board on its implementation;

8. *Notes with appreciation* the implementation rate of the audit recommendations of 99.6 per cent as of December 2016;

9. *Notes with concern* the low level of defrauded funds reported as recovered and urges management to do all it can to ensure the timely recovery of any potential loss in investigated cases, and to strengthen the control of third parties;

10. *Requests* management to provide regular updates on the recovery of assets, including recovery trends, to the Executive Board at its annual session;

11. *Also requests* UNICEF to take firm action to reduce the number of internal audits with non-satisfactory ratings;

12. *Welcomes* the use by UNICEF of the Harmonized Approach to Cash Transfers Framework and encourages its use in all relevant contexts;

13. *Requests* UNICEF to provide information on investigations performed by the Office of Internal Audit and Investigations as well as information on actions taken as a result of such investigations, in the annual report of the Office, in line with relevant and existing disclosure policies and guidelines of UNICEF;

14. *Also requests* UNICEF to continue to allocate sufficient resources for the Office of Internal Audit and Investigations to ensure a satisfactory number of internal audits and investigations each year and requests that a separate budget item for the Office be included in future budgets.

Annual session
15 June 2017

Second regular session

2017/11
Country programme documents

The Executive Board

1. *Takes note* that the country programme documents for Bolivia (Plurinational State of), Bulgaria, Burkina Faso, Central African Republic, Chile, Costa Rica, Djibouti, Dominican Republic, Egypt, Gabon, Guinea, India, Kyrgyzstan, Myanmar, Nepal, Nigeria, Pakistan, Papua New Guinea, Republic of Moldova, Romania, Somalia, Sri Lanka, the Sudan and Ukraine, the multi-country programme document for the Pacific Islands (Cook Islands, Fiji, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tokelau, Tonga, Tuvalu and Vanuatu) and the area programme document for Palestinian children and women in Jordan, Lebanon, the Syrian Arab Republic and the State of Palestine (E/ICEF/2017/P/L.5-E/ICEF/2017/P/L.30), including aggregate indicative budgets, were made available to Member States for their comments and input from 19 June to 7 July 2017, in accordance with Executive Board decision 2014/1 on modifications to procedures for consideration and approval of country programme documentation;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents for Bolivia (Plurinational State of),

Bulgaria, Burkina Faso, Central African Republic, Chile, Costa Rica, Djibouti, Dominican Republic, Egypt, Gabon, Guinea, India, Kyrgyzstan, Myanmar, Nepal, Nigeria, Pakistan, Papua New Guinea, Republic of Moldova, Romania, Somalia, Sri Lanka, the Sudan and Ukraine, the multi-country programme document for the Pacific Islands (Cook Islands, Fiji, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tokelau, Tonga, Tuvalu and Vanuatu) and the area programme document for Palestinian children and women in Jordan, Lebanon, the Syrian Arab Republic and the State of Palestine (E/ICEF/2017/P/L.5-E/ICEF/2017/P/L.30), including aggregate indicative budgets.

Second regular session
12 September 2017

2017/12
Extensions of ongoing country programmes

The Executive Board

1. *Takes note* of the two-month extension of the country programme for Jordan; the six-month extension of the country programme for South Sudan; the first one-year extensions of the country programmes for the Democratic Republic of the Congo, Equatorial Guinea, Lesotho, Liberia, Nicaragua, the Syrian Arab Republic and Zambia; and the first one-year extension of the Gulf Area subregional programme (Bahrain, Kuwait, Qatar, Saudi Arabia and the United Arab Emirates), which were approved by the Executive Director and are presented in table 1 of E/ICEF/2017/P/L.31;

2. *Approves* the two-month extensions of the country programmes for Cabo Verde, Ghana and Mauritania, following one-year extensions; the one-year extension of the country programme for Libya, following three one-year extensions; the 15-month extension of the country programme for South Africa; and the two-year extension of the country programme for Yemen, following two one-year extensions, as presented in table 2 of E/ICEF/2017/P/L.31.

Second regular session
15 September 2017

2017/13
UNICEF Strategic Pan, 2018-2021

The Executive Board

1. *Endorses* the UNICEF Strategic Plan, 2018-2021 as contained in document E/ICEF/2017/17/Rev.1 and requests UNICEF to implement the Strategic Plan in accordance with the principles of national ownership and priorities, guided by international human right treaties and instruments and humanitarian principles for humanitarian assistance;

2. *Takes note* of the common chapter to the strategic plans of UNICEF, the United Nations Development Programme (UNDP), the United Nations Population Fund (UNFPA) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women); requests UNICEF, if changes are made to the common chapter, to align it with UNDP, UNFPA and UN-Women after

endorsement by their respective Executive Boards and to resubmit it for endorsement by the UNICEF Executive Board; and encourages UNICEF to provide details on the implementation of the common chapter in its annual reporting and, when applicable and as appropriate, at the joint meeting of the Executive Boards of UNDP/UNFPA/United Nations Office for Project Services, UNICEF, UN-Women and the World Food Programme.

Second regular session
15 September 2017

2017/14
UNICEF integrated budget, 2018-2021

The Executive Board

1. *Welcomes* the UNICEF integrated budget, 2018-2021 in response to its request in its decision 2009/20 to present a single, integrated budget that includes all UNICEF budgetary categories, with an improved results focus and enhanced linkages with the strategic plan results and harmonized in methodology and presentation, including on cost classification, attribution and recovery, with the United Nations Development Programme, the United Nations Population Fund and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women);

2. *Approves* the integrated resource plan as the financial framework for the Strategic Plan, 2018-2021, based on projections of resources available, utilization and working capital required for liquidity;

3. *Requests* UNICEF to continue its strong focus on targeting resources towards the goals of the Strategic Plan, 2018-2021, particularly at the field level and on minimizing institutional costs;

4. *Approves*, for the Global and Regional Programme, a budget from regular resources of $220.0 million, subject to the availability of resources, and other resources of $810.2 million, subject to the receipt of contributions to other resources, for the period 2018-2021;

5. *Also approves* an extension of Executive Board decision 2016/9 authorizing the Executive Director to establish 10 additional director-level positions, to be funded from within the approved institutional budget for the period 2018-2021;

6. *Further approves* an appropriation for the institutional budget for the period 2018-2021 of $2,455.5 million to cover the costs of development effectiveness, United Nations development coordination, management activities and, within special purpose activities, capital investments, and notes that the projected funding for the appropriation is $1,095.2 million from regular resources and $1,195.0 million from cost recovery from other resources;

7. *Notes*, in addition to the appropriation of $2,290.2 million, the projected funding for the institutional budget of $165.3 million from other resources, subject to the receipt of contributions to other resources;

8. *Also notes*, within special purpose activities, the projected utilization of resources for:

(a) The amounts required in accordance with the UNICEF Financial Regulations and Rules to defray the costs of UNICEF administration of special accounts on behalf of others, including procurement services;

(b) Private sector fundraising, for which budgets will be submitted for consideration and approval on an annual basis by the Executive Board at its first regular session;

9. *Requests* the Executive Director to:

(a) Provide actual financial information in the format of the integrated resource plan and assess performance against the integrated budget in his annual report to the Executive Board;

(b) Recall Executive Board decision 2016/8 and ensure continued focus on improving transparency in the use of resources to achieve programme results and enhance organizational effectiveness and efficiency;

(c) Provide regular updates on the impact and efficiency of spending, including against the Goal Areas and cross-cutting themes of the Strategic Plan, 2018-2021;

(d) Continue to ensure sufficient resources for effective evaluation and audit functions, recalling Executive Board decisions 2017/9 and 2017/10, respectively; and to include in its first revision of the integrated budget a separate budget item for the Office of Internal Audit and Investigations, as decided by the Board in its decision 2017/10, paragraph 14;

(e) Submit to the Executive Board, for annual approval, an updated integrated resource plan at its second regular session, following review of the financial projections upon which it is based;

(f) Submit to the Executive Board information on the actual implementation and results of the revised cost-recovery methodology, together with any related recommendations, at its annual session in 2018;

(g) Take into account the recommendations provided in the report of the Advisory Committee on Administrative and Budgetary Questions with regard to the implementation of the integrated budget, 2018-2021 and the preparation of the midterm review;

10. *Takes note* of the presentation by UNICEF on the structured dialogue on financing the results of the UNICEF Strategic Plan, 2018-2021, and recalls its decision 2016/13 on the structured dialogue on financing;

11. *Requests* UNICEF to improve future structured dialogues on financing and, in that regard, requests UNICEF to present a proposal to the Executive Board no later than the second regular session of 2018 on how it plans to use the structured dialogue on financing as a tool to improve the quality and transparency of funding and to better match resources to the outcomes of the Strategic Plan, 2018-2021;

12. *Encourages* UNICEF, in collaboration with UNDP, UNFPA and UN-Women, to find effective and practicable ways to harmonize administrative and

financial systems in order to facilitate joint programming and implementation, and to present information on progress made in this regard to the Executive Board.

Second regular session
15 September 2017

2017/15
Proposed programme of work for the Executive Board sessions in 2018

The Executive Board

Adopts the programme of work for the Executive Board sessions in 2018 as a flexible framework subject to revisions as appropriate in the course of the year.

Joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (date to be confirmed)

First regular session *6-9 February 2018*	*Annual session* *11-14 June 2018*	*Second regular session* *12-14 September 2018*
Organizational and procedural matters	**Organizational and procedural matters**	**Organizational and procedural matters**
Election of the President and Vice-Presidents of the Executive Board *(D)* (9 January 2018)[1]		Proposed programme of work for the Executive Board sessions in 2019 *(D)*
Programme and policy matters	**Programme and policy matters**	**Programme and policy matters**
UNICEF programme cooperation:	Annual report of the Executive Director of UNICEF *(D)*	UNICEF programme cooperation:
Country programme documents *(D)*	UNICEF report on the recommendations of the Joint Inspection Unit[2] *(I)*	Country programme documents *(D)*
Extensions of ongoing country programmes *(D)*	Annual report on UNICEF humanitarian action *(D)*	Extensions of ongoing country programmes *(D)*
Oral report on UNICEF follow-up to recommendations and decisions of the Joint United Nations Programme on HIV/AIDS (UNAIDS) Programme Coordinating Board meetings *(I)*	Annual report on the implementation of the UNICEF Gender Action Plan, 2018-2021 *(I)*	Structured dialogue on financing the results of the UNICEF Strategic Plan, 2018-2021 *(I)*
Oral update on UNICEF humanitarian action *(I)*	UNICEF programme cooperation:	Oral update on UNICEF humanitarian action *(I)*
	Country programme documents *(D)*	
	Extensions of ongoing country programmes *(D)*	

[1] This date is tentative.
[2] The report is considered under the agenda item, "Annual report of the Executive Director of UNICEF".

First regular session *6-9 February 2018*	*Annual session* *11-14 June 2018*	*Second regular session* *12-14 September 2018*
Evaluation, audit and oversight matters	**Evaluation, audit and oversight matters**	**Evaluation, audit and oversight matters**
Plan for global thematic evaluations, 2018-2019 *(D)*	Annual report for 2017 on the evaluation function in UNICEF *(D)*, and management perspective	Evaluation reports and management responses *(I)*
Road map to a revision of the evaluation policy of UNICEF *(I)*	Evaluation reports and management responses *(D)*	
Evaluation reports and management responses *(D)*	Revised evaluation policy of UNICEF *(D)*	
	Report of the Ethics Office of UNICEF for 2017 *(I)*	
	Office of Internal Audit and Investigations 2017 annual report to the Executive Board *(D)*, and management response	
	UNICEF Audit Advisory Committee 2017 annual report *(I)*	
Resource, financial and budgetary matters	**Resource, financial and budgetary matters**	**Resource, financial and budgetary matters**
UNICEF financial report and audited financial statements for the year ended 31 December 2016 and report of the Board of Auditors *(D)*	Report on cost recovery *(D)*	UNICEF Strategic Plan: updated financial estimates, 2017-2020 *(D)*
Private Fundraising and Partnerships: 2018 workplan and proposed budget *(D)*		Private Fundraising and Partnerships: financial report for the year ended 31 December 2017 *(D)*
Other matters	**Other matters**	**Other matters**
Provisional list of agenda items for the annual session of 2018	Address by the Chairperson of the UNICEF Global Staff Association	Provisional list of agenda items for the first regular session of 2019
	Reports of the field visits of the Executive Board *(I)*	
	Provisional list of agenda items for the second regular session of 2018	

Note:
(D) — *For decision*: The Secretariat prepares documentation on the agenda item. The Executive Board is expected to discuss and adopt a decision under the agenda item.
(I) — *For information*: The secretariat prepares documentation for information. The Executive Board may opt to take a decision under the agenda item.

Second regular session
15 September 2017

2017/16

Private Fundraising and Partnerships: financial report for the year ended 31 December 2016

Private Fundraising and Partnerships budgeted expenses for the 2017 fiscal year (special purpose)

The Executive Board

1. *Appreciates* that the revenue goals from private fundraising and partnerships for the Strategic Plan, 2018-2021 will require additional investment to capitalize on growth opportunities;

2. *Recognizes* the importance of private fundraising and partnerships for the implementation of the Strategic Plan, 2018-2021, including with regard to revenue mobilization for the integrated budget, 2018-2021;

3. *Takes note* of the preparation of the UNICEF Private Fundraising and Partnerships Plan 2018-2021, and requests that it be presented at the first regular session of 2018 and encourages UNICEF to implement lessons learned from the UNICEF Private Partnerships and Fundraising Plan 2014-2017;

4. *Also takes note* that the integrated budget, 2018-2021 allocates $998.2 million for private sector fundraising and urges UNICEF to continue to ensure and demonstrate to the Executive Board value for money and the effectiveness and efficiency of this spending;

5. *Notes* that, in order to meet the 2018-2021 revenue targets, the Executive Director recommends the approval of an additional allocation of $12.2 million for 2017 to make early investments to enhance sustainable revenue for programmes during the period of the UNICEF Strategic Plan, 2018-2021;

6. *Approves* for the fiscal year 2017 (1 January to 31 December) the increase of budgeted special purpose expenses from $161.3 million, approved in decision 2017/2 at the first regular session of the Executive Board in February 2017, to $173.5 million, as detailed in the table below;

(in millions of United States dollars)

Investment fund costs funded by special purpose regular resources ($70 million approved)	80.0
Other private sector fundraising costs funded by special purpose regular resources ($46 million approved)	48.2
Total private sector fundraising and partnerships costs funded by special purpose regular resources	**128.2**
Private sector fundraising and partnerships costs funded by special purpose other resources	**45.3**
Total special purpose expenses	**173.5**

7. *Encourages* UNICEF to support effective partnerships and other forms of engagement with businesses to uphold children's rights and help children to meet their basic needs and expand their opportunities to reach their full potential.

Second regular session
15 September 2017

2017/17
Evaluation reports and management responses

The Executive Board

1. *Recalls* Executive Board decision 2015/10 and welcomes the United Nations Evaluation Group professional peer review of the evaluation function of UNICEF: Final report, including the main findings, recommendations and suggested actions;

2. *Welcomes* recent steps taken by UNICEF to strengthen its evaluation function, but notes with concern that the overall assessment of the peer review rated the UNICEF evaluation function either "short of being satisfactory" or "close to satisfactory" against the three core principles of independence, credibility and utility;

3. *Also welcomes* the commitment of UNICEF to develop a new evaluation policy incorporating actions to strengthen these core principles and, recalling decision 2017/9 in which the Executive Board requested further harmonization between United Nations agencies, to allocate a minimum of 1 per cent of resources to evaluation;

4. *Takes note* of the evaluation of UNICEF's response to the Ebola outbreak in West Africa 2014-2015, including the main findings, conclusions and recommendations;

5. *Welcomes* the commitment of UNICEF to implement and report on actions to strengthen key functions and programming approaches to better prepare for and respond to health emergencies, including the secondary consequences and specific effects on children.

Second regular session
15 September 2017